















Investor Presentation

Q4 & FY23 Results - May 2023

Safe Harbour



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Q4&FY23 Result commentary





Commenting on the results, Mr. Sukumar Srinivas – Managing Director said,

"I am happy to share that, our performance in FY23 has been strong and resilient. On the back of a recovery in the entire home improvement industry, our Topline increased by 67% in FY23. Consistent efforts taken over the last few years have strengthened our balance sheet.

Our strong performance is a reflection of our well-defined and persuasive strategy, which is supported by the power of our most valuable assets—our people and execution approach. We not only successfully navigated the immediate challenges, but also significantly advanced our long-term strategic aims.

In addition to sticking to our long-term profitable growth strategy, we strive to differentiate ourselves through innovation, a stronger retail presence, unparalleled quality, and the highest standards of customer service. We continue to aspire to grow our topline by 30% and believe FY24 to be a milestone year in our journey."

Key Highlights

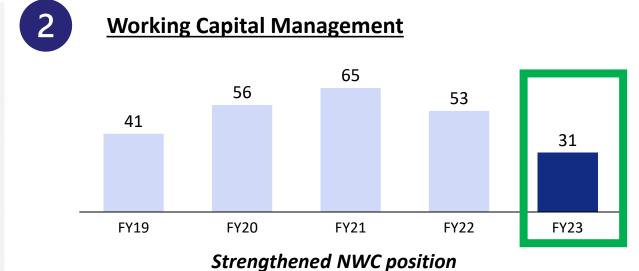


1 Top Line Growth

Particulars (Rs. Cr)	FY19	FY20	FY21	FY22	FY23
Revenue	2,546.3	2,639.7	2,038.3	2,418.4	4,029.7

Growth (FY22 - FY23)

67%



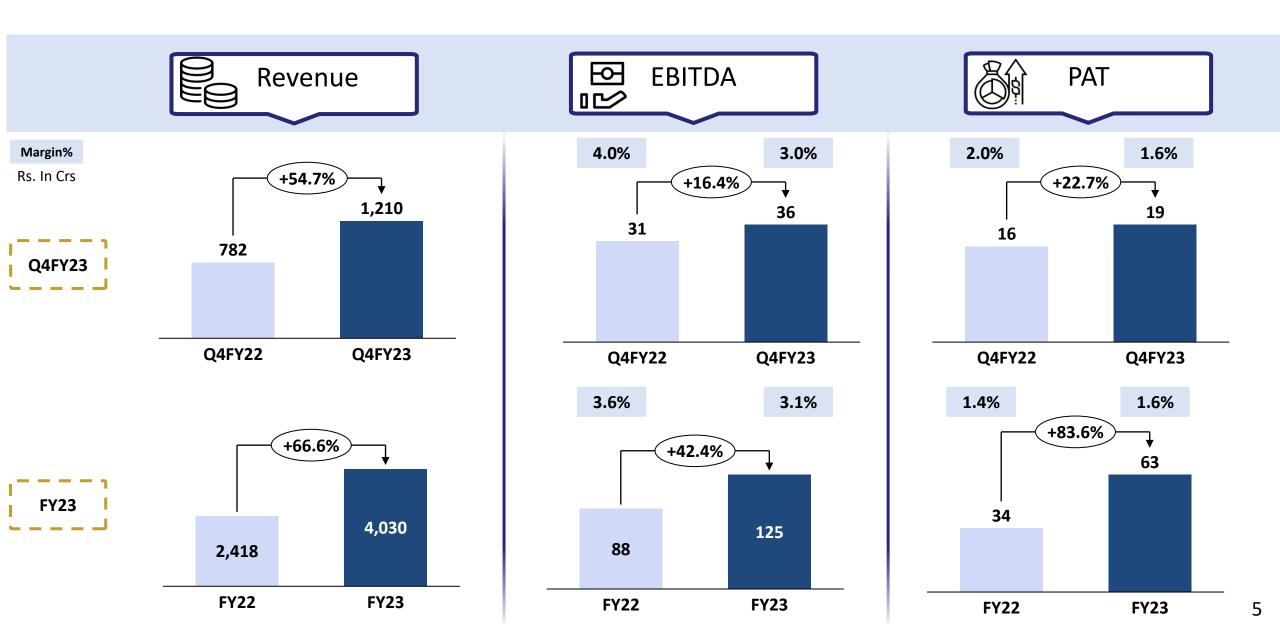
Balance Sheet

Particulars (Rs. Cr)	FY19	FY20	FY21	FY22	FY23	
Net Debt	179.9	219.7	136.5	114.7	70.6	
Improved Debt position						

Improved Ratios 15.0% ROE ROCE 13.1% 13.2% 10.4% 9.8% 8.0% 7.9% 6.8% 6.2% 2.7% FY20 FY22 FY19 FY21 FY23

Q4&FY23 Result Highlights





Segmental Performance



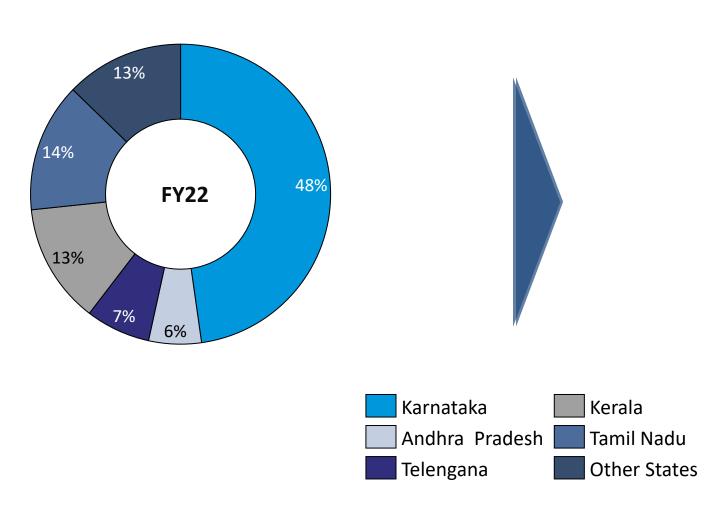
Revenue (Rs. Crs)	FY23	Q4FY23	Q3FY23	Q2FY23	Q1FY23
Retail Segment	2,235.71	674.86	595.31	483.93	481.61
Non Retail Segment (Channel + Enterprises)	1,794.01	535.16	485.13	422.81	350.92
Total	4,029.72	1,210.02	1,080.44	906.73	832.53

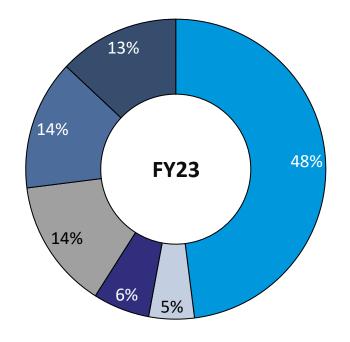
- ✓ The Company achieved stellar performance on the back of revival home improvement and infrastructure creation. Overall demand scenario was supportive
- ✓ Registered SSSG of 53.5% during Q4FY23
- ✓ Witnessed higher footfalls in retail stores; improved trajectory witnessed in online channel

Revenue Break up – Geographical split









Store Metrics



	Q4FY23	Q3FY23	Q2FY23	Q1FY23	Q4FY22
No. of Retail Stores	91	91	91	91	90
Total Area (in Sft)	4,58,412	4,58,412	4,58,412	4,58,412	4,34,412
Average Store size (in Sft)	5,037	5,037	5,037	5,037	4,827
Average Ticket size (In Rs)	46,557	44,946	42,831	43,401	37,966
Revenue from retail stores (Rs. Cr)	674.86	595.32	483.9	481.6	438.3
Average rental cost per Sq. Ft. per month	16.8	16.0	16.3	16.2	14.1

Same Store Sales Growth (YOY)						
Period	No of stores	Revenue (in Rs. Crs)	Growth*			
Q4-23	90	673.22	53.5%			
Q4-22	90	438.38				

Consolidate P&L Statement



Particulars (Rs. in Crs)	Q4FY23	Q4FY22	YoY%	Q3FY23	QoQ%	FY23	FY22	YoY%
Revenue From Operations	1,210.0	782.2	55%	1,080.4	12%	4,029.7	2,418.4	67%
Other Income	0.85	0.86		3.6		7.7	3.1	
Raw Material	1,146.3	726.4		1,024.0		3,805.7	2,244.3	
Employee Expenses	12.5	11.3		12.5		48.2	41.3	
Other Expenses	15.8	14.2		14.8		58.5	48.0	
EBITDA	36.1	31.0	16%	32.8	10%	124.8	87.6	42%
EBITDA %	3.0%	4.0%	(98)Bps	3.0%	(4)Bps	3.1%	3.6%	(53)Bps
Depreciation	4.2	4.2		4.1		16.3	17.2	
Finance Cost	6.0	5.9		5.9		24.2	24.3	
Profit before Tax	25.9	20.9	24%	22.8	14%	84.3	46.1	83%
Tax	6.7	5.3		6.4		21.3	11.7	
Profit After Tax	19.1	15.5	23%	16.4	17%	63.0	34.3	84%

Consolidate Balance Sheet Statement



Particulars (Rs. in Crs)	Mar-23	Mar-22
Total Equity	643.1	556.0
Equity Share Capital	22.9	22.9
Other Equity	620.2	533.1
Non-current liabilities	40.4	52.5
Financial Liabilities		<u> </u>
(i) Borrowings	26.9	35.6
(ii) Lease Liabilities	4.6	10.0
(iii) Other Financial Liabilities	0.1	0.1
Deferred Tax Liabilities (Net)	8.8	6.8
Current liabilities	608.3	432.3
Financial Liabilities		
(i) Borrowings	55.7	86.0
(ii) Trade Payables	520.3	318.7
(iii) Lease Liabilities	0.7	1.3
(iv) Other Financial Liabilities	11.4	9.5
Provisions	0.7	0.8
Current Tax Liabilities (Net)	6.0	3.2
Other Current Liabilities	13.5	12.8
Total Liabilities	1291.8	1040.8

Particulars (Rs. in Crs)	Mar-23	Mar-22
Non-current assets	301.1	274.5
Property, Plant and Equipment	253.4	225.8
Investment Property	9.6	9.6
Capital Work in Progress	2.3	1.5
Right of use Assets	3.8	8.6
Goodwill on Consolidation	14.0	14.0
Other Intangible assets	1.3	-
Financial Assets		
(i) Trade Receivables	2.9	3.2
(ii) Loans	0.1	0.1
(iii) Other financial assets	10.4	9.6
Other non-current assets	3.3	2.1
Current Assets	990.7	766.3
Inventories	425.4	372.3
Financial Assets		
(i) Trade receivables	511.0	354.0
(ii) Cash and cash equivalents	5.9	2.5
(iii) Bank balances other than above	6.0	4.4
(iv) Others financial assets	1.4	0.8
Other Current Assets	40.2	32.1
Current Assets Net	0.8	0.2
Total Assets	1291.8	1040.8

Consolidate Cash Flow Statement



Particulars (Rs. Crs)	31-Mar-23	31-Mar-22
Operating profit before working capital changes	118.62	90.34
Changes in working capital	(11.34)	(10.40)
Cash generated from operations	107.28	79.94
Direct taxes paid (net of refund)	(15.32)	(10.30)
Net Cash from Operating Activities	91.96	69.64
Net Cash from Investing Activities	(45.20)	(18.38)
Net Cash from Financing Activities	(43.37)	(59.68)
Net Change in cash and cash equivalents	3.39	(8.42)

Way Forward





More focus to non steel based products

- Next generation to drive the growth in Non-steel based business
- Business aspirations to make this 25% of total revenue in next 3-4 years (10% in FY22)



Expanding product categories & Geographical presence

- Aims to increase its **footprint** in new markets/geographies
- Product portfolio consists of a wide range of building materials



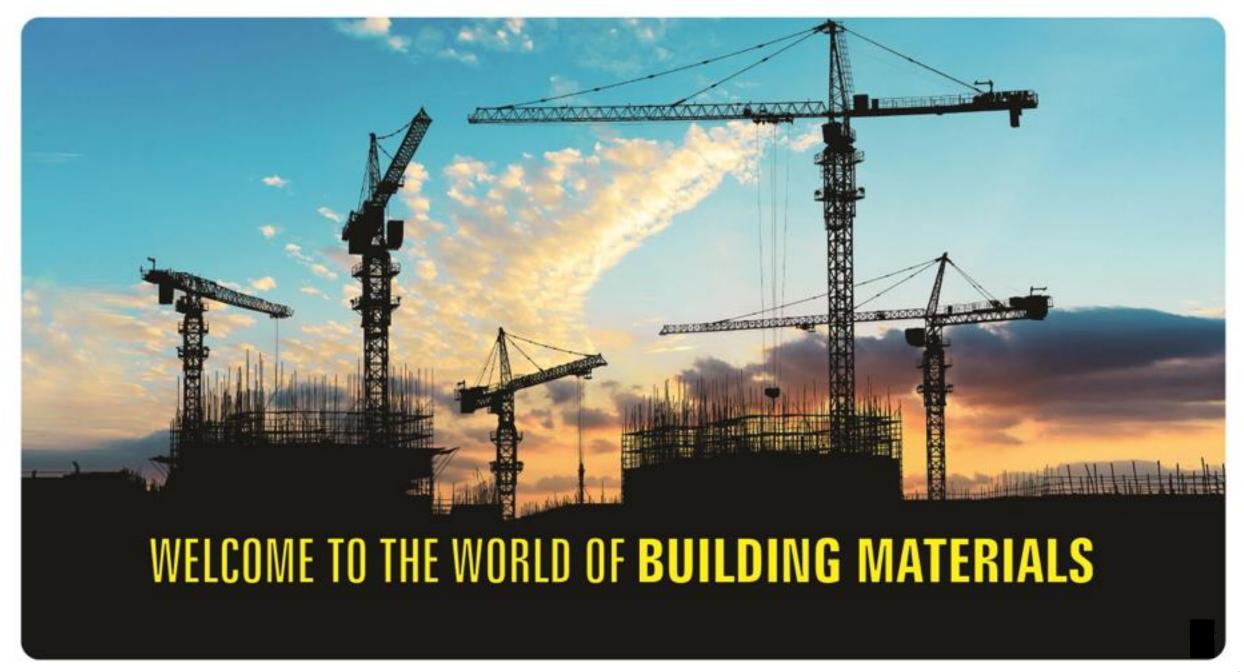
Focus on digital presence/marketplace model

- Move towards greater online processes, ensuring quality and organising the vendor base
- Greater focus on tech driven customer acquisition and retention



Building strong relationships with key suppliers/vendors

- Consistency in supplies
- Faster delivery & turnaround schedules
- Preferred customer



About Us











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One Stop Shop solution **Electrical &** Lighting TMT & Cement Steel Tubes & Pipes Plumbing & Sanitaryware Roofing, Exterior & Interior Tiles & Flooring





BRANDS

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WPRINCE	BIRLA SUPER	UltraTech	ACC	PENNA CEMENT	Jaquar	Parryware	KOHLER.	hindware
AGEANT	Artize	hansgrohe	DDURAVIT	QUEO	GROHE	■ GEBERIT	viega	FRANKE
orientbell	extaro	Nexion Nexion	QUTONES	VARMORA# TILES - BATHWARE	NITCO	FOTIA"	UltraTech	STANDARD ELECTRIC
Futura sees text these	NIRALI	REGINOX III	HAVELLS	Crompton	Finolex	Schneider	ROMA	Kajaria
SM	PHILIPS	8p asianpaints	Berger	Greenply	Веснирых	Kitply	HYBEC	CENTURY
Panasonic	APLAPOLLO	Ganga	Sintex	VOX	ALSTONE	VENSTER	GCO	ні-тесн
GANGA GOLD	GANGA		durashine	BAYER R	AquaStar	Supreme	∮ É55CO	FOTIA
∠VIKING	CARYSIL Server Expressed	E ANCHOR , Panasonio	TATA STEEL	NEZONE	CERA	SOMANY	CANCELLO	6



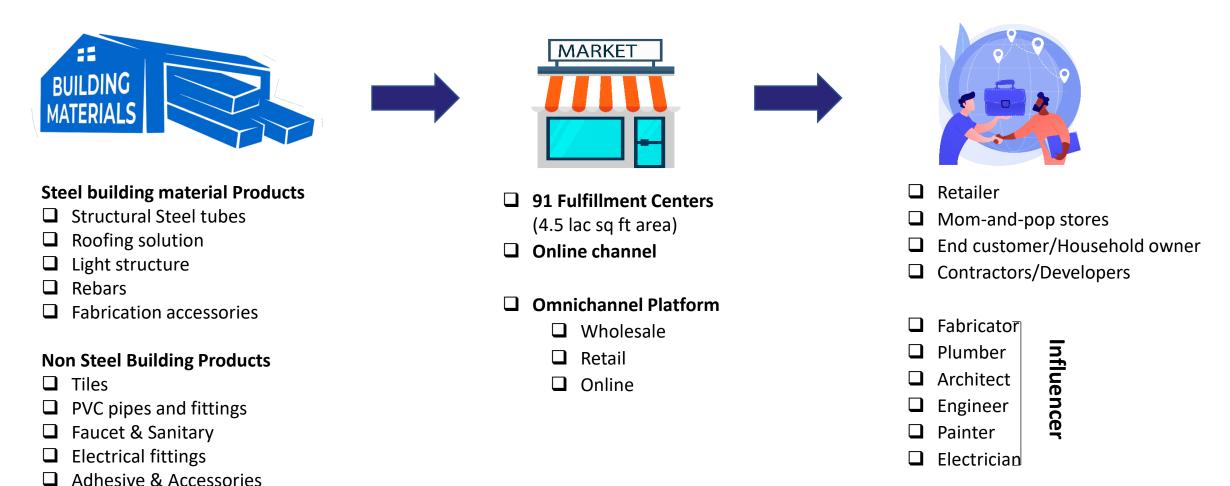


Shankara 2.0



Transforming our ecosystem with technology and innovation

Moving to marketplace model - an omni-channel platform for all construction-related material along with existing stores (fulfilment centers)



Shankara 2.0







Technology





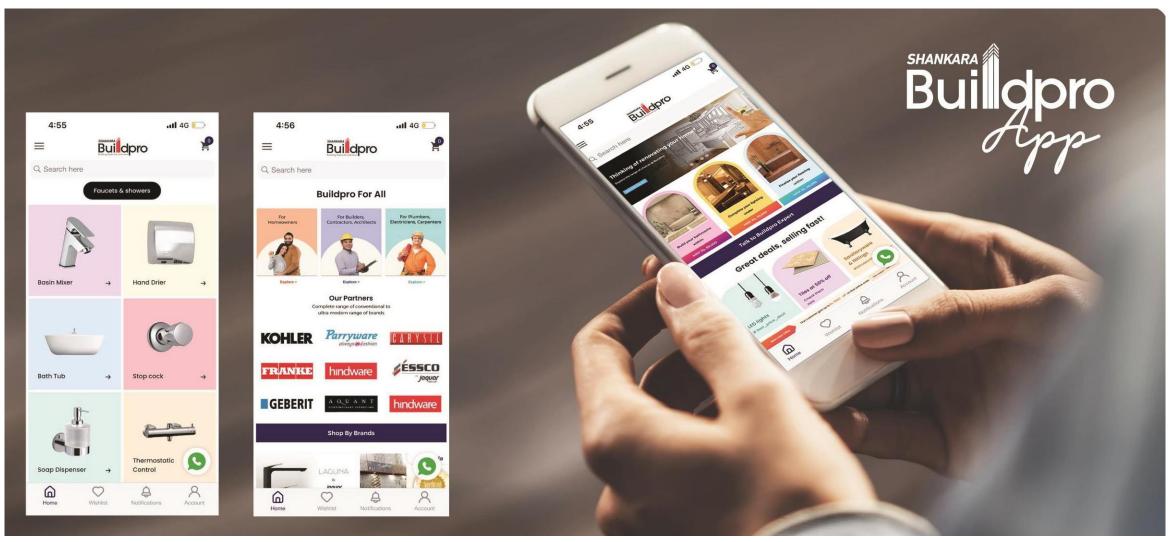




Consumer Friendly Approach



with the launch of Shankara Buildpro App



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